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I have a vision for WTC site
By LARRY A. SILVERSTEIN
Saturday, February 8th, 2003

A day long in coming to New York arrived last week, when the Lower Manhattan Development Corp. and Port Authority chose two distinguished architectural firms to prepare a site plan for the World Trade Center. Finally, the rebuilding moves into high gear, and the stage is set for an agreement on a plan.

On July 24, 2001, I believed I had reached the pinnacle of my career when I signed 99-year leases to the World Trade Center's twin towers and Buildings 4 and 5. Six weeks later, on Sept. 11, we all watched in horror as planes slammed into the towers, killing thousands, among them four of my employees. Within days of those horrific events, I resolved to dedicate the next 10 years of my life and the resources of my organization to ensuring the WTC is rebuilt.

This is not my cause alone, of course. All New Yorkers - indeed, all Americans - are enlisted in this mission. We cannot let terrorists change our way of life or destroy the heart of our Financial District.

LMDC's appointment of Studio Daniel Libeskind and the Think Group promises to create a refreshing burst of renewed cooperation among the stakeholders in this mighty effort. My professionals have met with the Think architects, and we expect to meet soon with the Libeskind architects. We anticipate a collegial relationship with both as we move to create a plan establishing where the memorial goes, which streets will be reinstituted, where the new transportation hub will be and which parcels will be devoted to commercial development.

What the final plan shows remains to be seen. But I believe that all agree the site must incorporate a significant, dignified 9/11 memorial. It also must be made part again of the city's fabric and enhance the vitality and quality of lower Manhattan life. We are dedicated to building spectacular, architecturally distinguished buildings that are recognized the world over as landmarks and will incorporate the most advanced safety features available. The rebuilt WTC also must incorporate an iconic tower or towers that soar to the heavens and redefine the skyline.

The quality of the design and richness of materials and engineering concepts we are incorporating in the new 7World Trade Center and the reduction of the size of that building to accommodate the universal demand that Greenwich St. be reopened is tangible evidence of our commitment. Achieving this will require a careful balancing of vision and practicality. Neither alone will suffice to realize the dream we all have of gracefully replacing what was so horrifically destroyed.

Before 9/11, the WTC's 10 million square feet of office space and 450,000 square feet of retail space were at the core of lower Manhattan's economy. It is imperative that all the office space be replaced on the site to ensure that jobs stay here and our metropolitan region flourishes.

My interest in the redevelopment of lower Manhattan is unique. The PA estimated that our consortium paid $3.2 billion for our leaseholds, consisting of $600 million at the closing and many billions more in rent over the 99 years. The leases obligate us to continue to pay that rent, now $120 million a year, despite the complex's destruction. The leases give us the corresponding obligation and right to rebuild what was lost. We have continued since 9/11 to make rental payments and are committed to dedicating the proceeds of our insurance recovery, which will total $6.7 billion-plus, to rebuilding.

But at the same time, I have never insisted that our consortium's contract rights give us the unfettered right to build whatever we want. To the contrary, we are dedicated to working in a cooperative spirit with the PA, LMDC and the city to see that the WTC is once again an engine for the creation of jobs in lower Manhattan. Everyone involved has a responsibility to make lower Manhattan a better place. We are committed to doing our part.

Silverstein is president of World Trade Center Properties.

World Trade Center Towers 1 & 2 (A-K)

Emergency Contacts

Following are the businesses that had offices in the two 110-story towers of the World Trade Center that collapsed after terrorist attacks on September 11, 2001. Emergency contact information to obtain the status of company employees is listed where available.

Information for business and commerce purposes is also available for the World Trade Center firms.

Towers 1 & 2 (A-K) | Towers 1 & 2 (L-Z)

Company	Industry	Contact
Abad, Castilla and Mallonga	Attorneys	NA
Adecco SA	Employment Agencies	NA
AFXpress	Publishing	NA
Agricor Commodities Corp. - CF	Investments	NA
A I G Aviation Brokerage, Inc.	Insurance Agencies	NA
Airport Access Program -CF	Banks/Financial Institutions	NA
Alan Anthony - CF	Business Consultants	NA
Alliance Consulting	Business Consultants	NA
Allstate Insurance Company	Insurance Agencies	NA
American Bureau of Shipping	Engineers	NA
American Lota International - CF	Transportation/Utilities	NA
American TCC Int'l Group, Inc.	Investments	NA
Amerson Group Co., Inc.	Organizations	NA
Ann Taylor Loft		NA
Anne Pope, Law Offices of	Attorneys	NA
Antal International, Inc.	Employment Agencies	NA
AON Corporation	Insurance Agencies	NY Employees: 866-256-4154, Counseling 888-437-3815
Aramark	Concessions	800-934-4598 Info, 888-576-4357 Counseling, http://www.aramark.com/
Asahi Bank, Ltd.	Banks/Financial Institutions	212-750-7960, www.asahibank.co.jp/ENGLISH/index.html
ASTDC, Inc.	Organizations	NA
AT&T Corporation	Telecommunication	NA
Atlantic Bank of New York	Banks/Financial Institutions	NA
Auto Imperial Co.	Wholesalers	NA
Avenir, Inc.	Computer Services	NA
Avesta Computer Services, Ltd.	Data Processing	NA
Avis		NA
Baltic Oil Corporation		NA
Banco LatinoAmericano	Banks/Financial	507-210-8555,

Bank of America	Banks/Financial Institutions	877-441-3723, www.bofa.com
Bank of Taiwan	Banks/Financial Institutions	NA
Barcley Dwyer		NA
The Beast.Comm	Computer Services	NA
Law Office of Joseph Bellard	Attorneys	NA
bepaid.com		NA
Berel & Mullen	Attorneys	NA
Big A Travel Agency	Travel Agencies/Tours	NA
Blue Sky Technologies, Inc.	Computer Services	NA
Bramax Manufacturing (USA) Corp.	Wholesalers	NA
Bright China Capital, Ltd.	Investments	NA
C & P Press	Business Services	NA
California Bank & Trust	Banks/Financial Institutions	NA
Can-Achieve	Business Consultants	604-689-0717 Toronto
Candia Shipping	Wholesalers	NA
Cantor Fitzgerald Securities	Investments	212-940-8162, 212-940-8482
Career Engine	Research	NA
Carr Futures		www.carrfutures.com
Caserta & Company		NA
Cedar Capital Management Associates, Inc.		NA
Cedel Bank	Investments	NA
Chang HWA Commercial Bank	Banks/Financial Institutions	NA
Channel 2 (WCBS)	Cable/Television	www.cbs2ny.com
Channel 4 (NBC)	Cable/Television	www.nbc.com
Channel 5 (WNYW)	Cable/Television	www.fox5ny.com/
Channel 11 (WPIX)	Cable/Television	www.wpix.com
Channel 31 (WBIS)	Cable/Television	NA
Channel 47 (WNJU)	Cable/Television	www.noticiero47.com
Charna Chemicals, Inc.	Manufacturing	NA
Charoen Pokphand USA, Inc.	Transportation/Utilities	NA
Chen, Lin, Li, & Jiang, LLP	Investments	NA
Cheng Cheng Enterprises Holding Inc	Retailers	NA
Cheng Xiang Trading USA Inc.	Computer Services	NA
Chicago Options Exchange Corp.	Investments	NA
China Chamber of Commerce, Inc.	Organizations	NA
China Construction America, Inc.	Construction	NA
China Daily Distribution Corp.	Business Services	NA
China Patent & Trademark USA	Attorneys	852 28284688 Hong Kong
China Resource Products USA Ltd.		NA
The Chugoku Bank, Ltd.	Banks/Financial Institutions	NA
CIIC Group (USA), Ltd.	Investments	NA
CINDE		NA
CNN		NA
Colortek Kodak Imaging Center	Business Services	NA
Commerzbank Capital Markets	Investments	NA
Commodity Futures Trading Commission	Investments	866-616-1783 (information); 800-765-3277 (counseling), www.cftc.gov/cftc/cftchome.htm
The Company Store	Retailers	NA

Corp.		
Continental Insurance Company		NA
Continental Logistics, Inc.	Business Services	NA
Corporation Service Company		NA
The Cultural Institutions Retirement Systems	Trusts	NA
Daehan International	Investments	NA
Dahao USA Corp	Wholesalers	NA
Dai-Ichi Kangyo Trust Co.	Trusts	NA
Data Transmission Network Corp.		NA
David Peterson	Attorneys	NA
Daynard & Van Thunen Co.	Insurance Agencies	201-420-0040 (N.J. office)
December First Productions, LLC		NA
Delta Airlines	Transportation/Utilities	www.delta.com/home/
Dempsey, Myers & Company	CPA firm	203-762-5052
Dongwon Securities Co. Ltd.	Investments	NA
Dow Jones & Company, Inc.	Printers/Publishers	800-530-4504
Drinker Biddle & Reath	Attorneys	973-360-1100, www.dbr.com
Dun & Bradstreet, Inc.	Research	NA
Dunavant Commodity Corp	Investments	NA
eMeritus Communications	Telecommunication	NA
Empire Health Choice	Insurance Agencies	866-761-8265, www.empirehealthcare.com
Employee Merit	Employment Agencies	NA
EuroBrokers, Inc.	Investments	212-317-1000, UK: 011-44-207-204-3000, www.tradesoft.com
Fertitta Enterprises		NA
Fiduciary Trust Company International	Banks/Financial Institutions	800-342-5236
Fireman's Fund Insurance Company	Insurance Agencies	www.firemansfund.com/homenews.html
First Commercial Bank	Banks/Financial Institutions	NA
First Liberty Investment Group	Investments	NA
Fred Alger Management, Inc.	Investments	201-547-3650, www.fredalger.com
Frenkel & Company, Inc.	Insurance Agencies	www.frenkel.com
Friends Ivory & Sime, Inc.	Investments	NA
Friends Villas Fischer Trust	Investments	NA
Fuji Bank	Banks/Financial Institutions	888-537-3854
Garban Intercapital		NA
Garban-Intercapital	Investments	NA
Gayer Shyu & Wiesel	Investments	NA
Gayer, Shyu & Wiesel	Accountants	NA
G.C. Services	Collection Agencies	NA
Geiger & Geiger	Attorneys	NA
General Telecommunications		NA
Gibbs & Hill	Engineers	NA
Global Crossings Holdings Ltd.	Computer Services	No staff in building; telecommunications only
Globe Tour & Travel	Travel Agencies/Tours	NA
Golden King (USA)	Transportation/Utilities	NA

Government of Thailand		NA
Greatest Bar on Earth		877-226-5170, Hotline, www.windowsontheworld.com
Guy Carpenter	Insurance Agencies	www.jjma.com
G. Z. Stephens, Inc.	Employment Agencies	NA
Hal Roth Agency, Inc.	Insurance Agencies	NA
Harris Beach LLP	Attorneys	www.harrisbeach.com
Hartford Steam Boiler	Insurance Agencies	NA
Hill Betts & Nash, LLP	Attorneys	NA
Howly (US) Corporation		NA
Hua Nan Commercial Bank Ltd.	Banks/Financial Institutions	NA
Hu Tong International (USA) Co., Ltd.	Wholesalers	NA
Hyundai Securities Co., Ltd.	Investments	NA
Infotech		NA
Instinet, Inc.	Investments	NA
Intera Group Inc.	Employment Agencies	NA
International Office Centers Corporation	Business Services	NA
International Trade Center, Inc.	Public Relations Agencies	NA
Intrust Investment Realty, Inc.		NA
J & X Tans International	Transportation/Utilities	NA
Johnston & Murphy		NA
Julien J. Studley, Inc.	Real Estate	NA
Jun He Law Office, LLC	Attorneys	NA
Kaiser Overseas Inc.	Manufacturing	NA
Kanebo Information Systems Corp., U	Computer Services	NA
Karoon Capital Management	Investments	NA
M.A. Katz, CPA	Accountants	NA
Keefe, Bruyette & Woods	Investments	800-726-0006, 860-297-0300, 804-643-4250
Keenan Powers & Andrews	Attorneys	NA
Kemper Insurance Companies	Insurance Agencies	800-622-9966
Kidder Peabody & Co.		NA
KITC	Investments	NA
Korea Local Authorities Foundation for International	Government/Schools	NA
Koudis International Inc.	Transportation/Utilities	NA

Tower 1 & 2 (A-K) | Tower 1 & 2 (L-Z)

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World Trade Center Towers 1 & 2 (L-Z)

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Company	Industry	Contact
Landmark Education Corporation	Government/Schools	www.landmark-education.com/welcome.htm
Lava Trading, LLC		NA
Leeds & Morrelli	Attorneys	NA
Lehman Brothers		888-534-6268, Hotline, www.lehman.com
LG Insurance Company		NA
LG Securities America, Inc.	Investments	NA
Lief International USA	Manufacturing	NA
LoCurto & Funk, Inc.	Investments	NA
John W. Loofbourrow Associates, Inc	Investments	NA
MANAA Trading Group, Inc.	Investments	NA
Mancini Duffy	Architects	NA
Marsh USA, Inc.	Insurance Agencies	888-374-6377; 212-345-6000 (emergencies), www.marsh.com
Martin Progressive LLC	Computer Services	203-791-2090, www.martinprogressive.com
May Davis Group	Investments	NA
John J. McMullen Associates, Inc.	Engineers	NA
Mechanical Floor		NA
Meganet Management Consultants, Inc	Computer Services	NA
Meridian Ventures Holding, Inc.		NA
Metropolitan Life Insurance Co.	Insurance Agencies	NA
MIS Service Co.		NA
MLU Investment		NA
Morgan Stanley	Investments	888-883-4391
Mutual International Forwarding	Transportation/Utilities	NA
National Development & Research Institute	Research	www.ndri.org
Natural Nydegger	Transportation/Utilities	718-656-7270
Transport Corp.		Jamaica, NY, office
Network Plus	Telecommunication	www.np1.com
New Continental Enterprises	Transportation/Utilities	NA

International Corp.		
New York Stock Exchange, Inc.		NA
NFA/GGG, Inc.		NA
Nichols Foundation, Inc.	Government/Schools	NA
Nikko Securities	Banks/Financial Institutions	NA
The Nishi-Nippon Bank, Ltd.	Banks/Financial Institutions	NA
Noga Commodities Overseas, Inc.	Investments	NA
NY Coffee Station		NA
N.Y. Institute of Finance	Business Consultants	NA
NY Metro Transportation Council	Government/Schools	NA
N.Y. Shipping Association	Transportation/Utilities	NA
N.Y. Society of Security Analysts	Government/Schools	www.nyssa.org
NY State Department of Taxation & Finance	Government/Schools	NA
Okasan International (American) Inc.	Investments	NA
Okato Shoji Company, Ltd.	Computer Services	NA
Olympia Airport Express		NA
Oppenheimer Funds, Inc.	Investments	NA
Orient International		NA
Overseas Union Bank, Ltd.	Banks/Financial Institutions	NA
Pace University	Government/Schools	877-825-8664, www.pace.edu
Pacific American Co.	Wholesalers	NA
Pacrim Trading & Shipping, Inc.	Transportation/Utilities	NA
Paging Network of New York	Telecommunication	NA
Patinka International (USA) Inc.	Business Services	NA
PASS Consulting Group		www.pass-consulting.com/internet/html_e/start_e.htm
Pines Investment, Inc.		NA
Porcella Vicini & Co.	Transportation/Utilities	NA
Port Authority of New York & New Jersey	Government/Schools	Family/staff only: 973-565-5505, 5506 or 5507, www.panynj.gov
Primarch Decision Economics	Business Consultants	NA
Professional Assistance & Consulting	Business Consultants	NA
Prospect International, Inc.		NA
Pure Energy Corp.	Wholesalers	949-888-8560 (Calif. Headquarters), www.pure-energy.com/pureindex.html
P. Wolfe Consultants	Business Consultants	800-540-7024 (Hotline), www.pwolfe.com
Quint Amasis, L.L.C.	Business Services	NA
R.H. Wrightson & Associates, Inc.	Investments	NA
Rachel & Associates, Inc.	Manufacturing	NA
James T. Ratner, Law Office of	Attorneys	NA

Small Contractors		973-681-2296, www.regional-alliance.org
Regus Business Centres	Employment Agencies	NA
RGL Gallagher PC	Accountants	NA
RLI Insurance Company	Insurance Agencies	www.rlicorp.com
Rohde & Liesenfeld, Inc.	Transportation/Utilities	www.roli.com
Law Offices of Roman V. Popik	Attorneys	NA
Royal Thai Embassy Office	Government/Schools	www.thaiembdc.org/index.htm
Sandler O'Neill & Partners	Investments	NA
San-In Godo Bank Ltd.	Banks/Financial Institutions	NA
Sassoons Inc.		NA
SCOR U.S. Corporation	Insurance Agencies	NA
The SCPIE Companies		800-962-5549
Seabury & Smith	Insurance Agencies	NA
Securant Technologies	Computer Services	NA
Security Traders Association, Inc.	Organizations	www.securitytraders.org/index.shtml
Serko & Simon	Attorneys	email:contact@customs-law.com, www.customs-law.com
Shizuoka Bank Ltd.	Banks/Financial Institutions	NA
Showtime Pictures	Business Services	NA
Sidley Austin, Brown & Wood, L.L.P.	Attorneys	212-906-2000, www.sidley.com/offices/newyork.asp
Sinochem American Holdings, Inc.	Investments	NA
Sinolion (USA)		NA
Sinopec USA, Inc.	Wholesalers	NA
Sitailong International USA, Inc.		NA
SMW Trading Corp.	Investments	NA
SRA		NA
Strategic Communications, Inc.	Telecommunication	
Strawberry	Retailers	NA
Streamline Capital, LLC		NA
Suggested Open Systems, Inc.	Computer Services	NA
Sun Microsystems, Inc.	Computer Services	NA
Suntendy America, Inc.	Wholesalers	NA
T&T Enterprises International Inc	Miscellaneous	NA
Tai Fook Securities	Investments	NA
Taipei Bank	Banks/Financial Institutions	NA
TD Waterhouse Group, Inc.	Investments	NA
Thacher, Proffitt & Wood	Attorneys	www.thacherproffitt.com/
Temenos USA, Inc.	Wholesalers	e-mail: NYOffice@temenos.com, www.temenos.co.uk/corporate/news/NY_Events.htm
Tes USA, Inc.	Investments	NA
Thai Farmers Bank	Banks/Financial Institutions	NA
Thermo Electron		NA
ThinkPath	Employment Agencies	646-734-5774
Dr. Tadasu	Doctors	NA

Tower Computer Service	Retailers	NA
Traders Access Center	Investments	NA
Trading Technologies, Inc.	Software	847-424-8844, Chicago headquarters, www.tradingtechnologies.com
Turner Construction Company	Construction	NA
Unicom Capital Advisors LLP	Investments	NA
Union Bank of California International	Banks/Financial Institutions	NA
Unistrat Corporation of America	Business Consultants	NA
United Hercules Inc.	Travel Agencies/Tours	NA
United Seamen's Service AMMLA	Social Services	NA
Verizon Communications	Telecommunication	NA
Wai Gao Qiao USA, Inc.	Business Consultants	NA
Wall Street Planning Association		NA
The Washington Group		609-720-3050
Washington Mutual, Inc.		NA
Waterfront Commission of New York Harbor	Government/Schools	NA
Weatherly Securities Corp.	Investments	NA
Weiland International	Investments	NA
The Williams Capital Group		NA
Windows on the World	Retailers	877-226-5170, Hotline, www.windowsontheworld.com
W.J. Export-Import, Inc.	Wholesalers	NA
World Trade Centers Association	Organizations	
World Trade Club		NA
World Trade Institute		NA
World Travel	Travel Agencies/Tours	NA
Xcel Federal Credit Union	Banks/Financial Institutions	800-284-8663, www.xcelfcu.org
Xerox Document Company	Manufacturing	NA
Yong Ren America, Inc.		NA
Zim-American Israeli Shipping Co.	Transportation/Utilities	866-863-0852
Richard A. Zimmerman, Esq.	Attorneys	NA

Tower 1 & 2 (A-K) | Tower 1 & 2 (L-Z)

If you have additional contact information or corrections, please e-mail tammy.kennon@washingtonpost.com.

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